

UHT CPC Recommendation Points (Presented 2/22/20, 3/11/20; Updated 9/6/20, 10/9/20, 11/1/20, 11/4/20, 11/14/20, 1/9/21, 1/23/21)

UHT CPC RECOMMENDATION POINTS FOR COORDINATED PLAN	STATUS (January 2021)	Reference Materials
1. Confirm layout of Northern Parkway Location	<p><b>RECOMMENDATION MADE</b> CPC voted to approve the “consolidated park” site plan that preserved public ownership on entire riverfront and followed standard MPRB parkway design.</p>	<p>Draft Coord. Plan (page 37)  10/30/19 CPC</p>
2. Confirm size and location of the park & development parcels.	<p><b>RECOMMENDATION MADE</b> CPC voted to approve the “consolidated park” site plan that preserved public ownership on entire riverfront and followed standard MPRB parkway design.</p>	<p>Draft Coord. Plan (page 37)  10/30/19 CPC</p>
3. Confirm alignment of proposed Xcel powerline.	<p><b>RECOMMENDATION MADE (MPRB)</b> MPRB CAC preferred location of powerline to minimize impact on park selected.</p>	<p>Draft Coord. Plan  MPRB</p>
4. <b>Definition of Community</b> (Added by CPC)	<p><b>RECOMMENDATION MADE</b> For the purpose of this project/development: Community is defined as people who have a vested stake in the outcomes of the development of the Upper Harbor, specifically ADOS and BIPOC individuals, those living nearest to the project site, those in historically marginalized communities who typically experience displacement due to unfair banking practices (predatory lending &amp; red lining), <b>low and medium income individuals who have been forced out due to increased rents</b>, those who experienced displacement due to the tornado and those who also experience cultural disruption resulting from public <b>and private</b> investments.</p>	<p>Draft Coord. Plan (page 7)  9/23/20 CPC Recommendation</p>
5. <b>City support for the creation of the Community Entity.</b> (Added by CPC)	<p><b>RECOMMENDATION MADE (MPRB)</b> CPC recommended that the City be requested to set aside a minimum of \$1 Million of seed money for community entities.</p>	<p>Planned addition to Draft Coordinated Plan:</p>

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		<p>List of CPC Motions.</p> <p>9/23/2020 CPC Recommendation</p>
INFRASTRUCTURE/ PUBLIC REALM		July 22, 2020 CPC
<p>1. Design of streetscape including stormwater management, bike and pedestrian facilities.</p>	<p><b>DIRECTION PROVIDED</b></p> <p>Concept plan presented on 7/22/20. All designs are preliminary pending results of the AUAR.</p> <ul style="list-style-type: none"> <li>Continue to work with Metro Transit to expand new local, limited stop, and/or express service to the Upper Harbor site with a priority of connecting North Side residents to the proposed housing and jobs.</li> <li>Continue to explore funding and partnership opportunities with MnDOT to reconfigure the Dowling Avenue Bridge and construct a new nonmotorized bridge across I-94 to improve North Minneapolis connectivity as part of the 252/ 94 MnPASS Project.</li> <li>Upgrade bicycle lanes to off -street trails that are separated from sidewalks and pedestrian paths</li> </ul>	<p>Draft Coord. Plan (pages 49-52, 79-80)</p> <p>7/22/20 CPC – Public Works presentation</p>
<p>2. Improvements on transit service, access across I-94, and connectivity to the site.</p>	<p><b>DIRECTION PROVIDED</b></p> <p>Concept plan presented on 7/22/20. All designs are preliminary pending results of the AUAR.</p> <ul style="list-style-type: none"> <li>Continue to work with Metro Transit to expand new local, limited stop, and/or express service to the Upper Harbor site with a priority of connecting North Side residents to the proposed housing and jobs.</li> <li>Continue to explore funding and partnership opportunities with MnDOT to reconfigure the Dowling Avenue Bridge and construct a new nonmotorized bridge across I-94 to improve North Minneapolis connectivity as part of the 252/ 94 MnPASS Project.</li> </ul>	<p>Draft Coord. Plan (page 51)</p> <p>7/22/20 CPC – Public Works presentation</p>

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<p>3. Additional public improvements to be completed by the City on southern half of the site (parkway and a second access point at 33<sup>rd</sup> Ave N)</p>	<p><b>DIRECTION PROVIDED</b>                      Cost estimates &amp; proposed phasing presented on 7/22/20. All designs are preliminary pending results of the AUAR.</p> <ul style="list-style-type: none"> <li>- Make sufficient improvements to the 33<sup>rd</sup> rail crossing and street to enable vehicular access to parcel 5 in the first phase.</li> <li>- Extend phase 1 of the parkway to the boundary between parcel 3 and 4 to enable access to both sites in first phase</li> <li>- Extend utilities to enable parcels 4 and 5 to move forward in first phase</li> <li>- Integrate art with stormwater designs and connections to the Mississippi River</li> </ul>	<p><b>Draft Coord. Plan (page 55)</b>   <b>7/22/20 CPC – Public Works presentation</b></p>
<p>4. Additional park improvements to extend the linear trail connections and restored riverbank through the southern half of the site</p>	<p><b>RECOMMENDATION MADE</b>                      MPRB staff unveiled concept plans that are under consideration by CAC; in all options, Phase I of work shows minimal paved connection on southern half of site with future improvements including riverbank restoration likely part of a later phase.</p>	<p><b>Draft Coord. Plan (pages 57-60, 81)</b>   <b>MPRB Concepts</b></p>
<b>COMMUNITY PERFORMING ARTS CENTER</b>		
<p>1. Design of the facility</p>	<p><b>RECOMMENDATION MADE</b>                      CPC indicated a preference for the Sloped Design during the Design Day.</p> <p>The design of the facility will proceed after the AUAR is completed and results of noise and traffic studies and any potential mitigation strategies can be considered. The environmental review schedule anticipates a completion date in August 2021.</p> <ul style="list-style-type: none"> <li>• Upon completion of the AUAR and bonding award, First Ave would commence design, working closely with staff at MPRB and development team partners</li> <li>• First Ave to establish a design advisory committee, including youth, to meaningfully participate with First Ave and its design team on the design of the CPAC.</li> <li>• First Ave will engage a local cultural resources consultant and/or local arts organization to assist in culturally relevant design and programming strategies.</li> </ul>	<p><b>Draft Coord. Plan (pages 40, 90-92)</b>   <b>2/22/20 CPC Design Day presentation</b>   <b>2/22/20 Dot Voting Posters</b></p>
<p>2. Community programming that uplifts Black, Indigenous, and People of Color communities of all ages, including with employment</p>	<p><b>DIRECTION PROVIDED</b>                      Proposal from First Ave presented.</p>	<p><b>Draft Coord. Plan (page 90)</b></p>

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3. Size and scale (within 7,000-10,000-person capacity)	<p><b>RECOMMENDATION MADE</b> CPC indicated a preference for the 10,000 Seats during the Design Day.</p>	<p>1/22/20 CPC Draft Coord. Plan (page 40) 2/22/20 CPC Design Day 2/22/20 Dot Voting Posters</p>
4. Community ownership or governance structure for programming oversight	<p><b>RECOMMENDATION MADE</b> Land ownership of the CPAC recommended to be First Ave + Community Entity (FA+CE). Bonding structure will require master lease to the City and management agreement with First Avenue to operate the facility.</p> <p><b>RECOMMENDATION MADE</b> A Community Entity establishes a CBA with First Ave, and the Community Entity receives and controls the funds.</p> <p><b>DIRECTION PROVIDED</b> United Properties/First Ave/Building Blocks would issue a RFQ to select a Community Entity (CE) that would: (1) maintain an ongoing advisory role or have a level of ownership of the ground floor commercial space, (2) create and execute a commercial leasing plan that will meet the UHT wealth building and economic inclusion goals, and (3) work collaboratively with the developer of the housing projects.</p> <p>As part of the RFQ process, respondents would present to neighborhood organization(s). The CPC will continue to work to develop the RFQ and the selection criteria through the beginning of the year that will include organizational and financial capacity,</p>	<p>Draft Coord. Plan (pages 73-78) 9/2/20 CPC Ownership Options chart 9/23/20 CPC 10/14/20 CPC Ownership Options chart REVISED Discussion at UHT CPC 10/14, 10/21 and 10/28</p>

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UHT CPC RECOMMENDATION POINTS FOR COORDINATED PLAN	STATUS (January 2021)	Reference Materials
	community accountability, and cultural competence which would include BIPOC leadership and community representation, but which will not preclude start up entities.	
5. Development of employment opportunity process including potential partners for job training programs.	<p><b>DIRECTION PROVIDED</b>                      Require developer to create a Comprehensive Strategy Economic Inclusion, Jobs and Careers for every parcel so that the development team maximizes the BIPOC share of planned contracting and construction jobs.</p> <p><b>Addition to Draft Coordinated Plan:</b>                      The advisory task force will be formed by the development team in March/April 2021. The advisory task force is proposed to be comprised of 5-10 people who will assist the development team in developing and refining the strategies that will be included in the Comprehensive Strategy for Economic Inclusion, including individuals with community-based labor inclusion expertise and union trade representatives. It is anticipated that this advisory task force will coordinate closely with staff from the Department of Civil Rights, MPRB and CPED on strategies to maximize the participation of Northside businesses and workforce.</p>	<p><b>9/2/20 CPC</b></p> <p><b>Draft Coord. Plan Community Benefits (pages 85, 87, 89, 91)</b></p>
<b>COMMUNITY HUB</b>		
1. Size and general design of the building (one large building consolidating Hub uses or smaller HUB uses spread throughout the project).	<p><b>RECOMMENDATION MADE</b>                      CPC indicated a preference for one larger building for the Community Hub on Parcel 6B on Design Day.</p>	<p><b>2/22/20 CPC Design Day</b></p> <p><b>2/22/20 Dot Voting Posters</b></p>
2. Mix of uses to be included in the HUB.	<p><b>DIRECTION PROVIDED</b>                      Develop a Community Innovation Hub building that will be designed, owned and managed by a community entity or collaboration that will promote community health &amp; wellness,</p>	<p><b>2/22/20 CPC Design Day</b></p>

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	<p>education/learning/training, financial literacy, cooperative ownership training, and/or intergenerational learning opportunities</p> <ul style="list-style-type: none"> <li>• Health, wellness and fitness uses</li> <li>• Clinic space</li> <li>• office space for green businesses, an indoor-outdoor marketplace,</li> <li>• Incubator Space</li> <li>• Co-working space</li> <li>• Structure HUB programs that will create business opportunities &amp; partnerships that support BIPOC entrepreneurs.</li> <li>• Host local business/entrepreneur workshops, in partnership with Chamber of Commerce, banks, MEDA, MCCD, NDC, NEON, Minneapolis Jobs Zone, PUC, Urban League, etc.</li> </ul>	<p><b>2/22/20 Dot Voting Posters</b></p>
<p>3. Recommendation on community partner(s) and organizational structure.</p>	<p><b>RECOMMENDATION MADE</b></p> <p>Recommend that Building Blocks serve as the Lead Developer of the Community HUB and oversee due diligence and the production of a feasibility study in collaboration with the selected Community Entity or Entities.</p> <p>The feasibility study would be completed within one year of the approval of the Coordinated Plan. As part of this process, Building Blocks would work to define the HUB program, community partners, potential tenants, ownership structure, project costs and potential philanthropic sources to complete the project. Some of the strategies that would be explored include:</p>	<p><b>9/2/20 CPC</b></p> <p><b>9/23/20 CPC</b></p> <p><b>10/14/20 CPC Ownership Options chart REVISED</b></p> <p><b>1/13/21 CPC Motion</b></p>

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	<ul style="list-style-type: none"> <li>Identifying food-based businesses, particularly those owned by or employing people in the priority area, as potential tenants.</li> <li>Reserving a portion of ground floor space for startup/entrepreneur business owners/operators.</li> <li>Exploring financial strategies that utilize anchor businesses to help create more attainable rents for Community Businesses.</li> <li>Engaging leasing agents and/or strategic partnerships that are committed to achieving a goal of leasing a substantial number of the individual spaces to Community Businesses</li> </ul>	
<b>GROUND FLOOR COMMERCIAL AND ACTIVE USES</b>		
<p>1. What is the right amount of ground floor active uses in addition to potential HUB uses?</p>	<p><b>DIRECTION PROVIDED</b></p> <p>Phase I: Up to 15,000 SF on Parcel 1B for food focused business. Approximately 30,000 SF on Parcel 6A.</p> <p>Phase II: To be determined but could include up to 10,000 SF in Parcel 7.</p>	<p><b>7/22/20 CPC</b></p> <p><b>Draft Coord. Plan (page 75)</b></p>
<p>2. What are potential uses and/or tenants that should be considered?</p>	<p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Identify operators for a potential community food hall concept on Parcel 1B.</li> <li>Identify food-based businesses, particularly those owned by or employing people in the priority area, as potential tenants.</li> <li>Reserve 10% of ground floor space for startup/entrepreneur business owners/operators.</li> </ul>	<p><b>Draft Coord. Plan (pages 77-78)</b></p> <p><b>8/19/20 CPC</b></p> <p><b>10/21, 10/28 CPC</b></p>

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	<ul style="list-style-type: none"> <li>Engage leasing agents and/or strategic partnerships that are committed to achieving a goal of 50% of space leased by BIPOC tenants</li> </ul> <p>Incorporated CPC recommendation into the implementation page for the Hub.</p>	
<p>3. Ownership structure including potential for community control and/or ownership</p>	<p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Maintain City ownership of land through financeable Ground Leases for all development projects.</li> <li>Ground lease payments will be held in a specific fund at the City designed to benefit the priority area.</li> <li>Issue RFQ(s) to select a community entity and strategic partners who can serve in one of three roles (advisory, joint venture ownership or 100% ownership of all ground floor commercial space delivered at cost, financed by NMTC) for the ground floor commercial spaces and provide recruitment, financing, and technical assistance of BIPOC entrepreneurs</li> <li>Provide innovative lease structures that can accommodate small entrepreneurs.</li> </ul>	<p>7/22/20 CPC Scenario 4 Planning Assumptions</p> <p>8/19/20 CPC</p> <p>9/2/20 CPC presentation &amp; chart</p> <p>10/21 &amp; 10/28 UHT CPC</p> <p>Draft Coord. Plan (pages 13-14, 63-64, 73-78)</p>
<p>4. Development of employment opportunity process</p>	<p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Developer will be required to create a Comprehensive Strategy Economic Inclusion, Jobs and Careers for every parcel so development team maximizes the BIPOC share of planned contracting and construction jobs.</li> </ul>	<p>8/19/20 CPC</p> <p>10/28/20 CPC</p>



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	<ul style="list-style-type: none"> <li>Develop partnerships with already existing black owned businesses or organizations who work with BIPOC communities to provide leadership, entrepreneurship, educational training &amp; career opportunities.</li> </ul> <p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Developer will appoint an advisory task force to attend regular development meetings and inform development of Comprehensive Strategy. Task force can include former CPC members.</li> </ul> <p><b>Suggested addition to Draft Coordinated Plan:</b> Incorporate this recommendation and a potential timeframe as part of the implementation section for Hub.</p>	
<b>PRODUCTION/ MANUFACTURING/ OFFICE SPACE</b>		
<p>1. Size, character and general design of the production buildings</p>	<p><b>RECOMMENDATION MADE</b> For a variety of factors, including the continued presence of heavy industrial users to the south of the site, the development team is proposing only commercial uses that generate jobs for Parcels 4 and 5.</p> <p>CPC recommended separated parcels 4/5 in Scenario 4 totaling 187,000 SF.</p>	<p><b>2/22/20 CPC Design Day</b></p> <p><b>2/22/20 Dot Voting Posters</b></p> <p><b>Draft Coord. Plan Development Plan Section</b></p>
<p>2. Should buildings be limited in size to preserve view corridors or should the building be</p>	<p><b>RECOMMENDATION MADE</b> The CPC recommended that the building be designed to be a size that creates flexibility for a wide variety of users. (Scenario 4)</p>	<p><b>2/22/20 CPC Design Day</b></p>

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<p>designed to be of a size that creates flexibility for a wide variety of users?</p>		<p><b>2/22/20 Dot Voting Posters</b></p> <p><b>Draft Coord. Plan Development Plan Section</b></p>
<p>3. Should the Jobs parcels focus on creating immediate jobs with companies that will meet the community benefit requirements or should we prioritize finding tenants in specific industries even if it takes longer?</p>	<p><b>TO BE DISCUSSED</b></p> <ul style="list-style-type: none"> <li>Parcel 5 will be advanced as part of the first phase, with developer recruiting tenants who will commit to job creation goals and compliance with Living Wage and First Hire policies.</li> <li>Parcel 4 will be reserved until the developer identifies an aquaponics operator that would be financially able to participate in the project for Phase 2.</li> <li>Host a series of “grass top events” focused on identifying and recruiting businesses focused on food manufacturing, modular construction, high tech industries, etc that will offer high quality job opportunities and career pathways.</li> </ul>	<p><b>7/22/20 CPC</b></p> <p><b>8/19/20 CPC</b></p> <p><b>Draft Coord. Plan (pages 87-90)</b></p>
<p>4. Development of employment opportunity process</p>	<p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Developer will be required to create a Comprehensive Strategy Economic Inclusion, Jobs and Careers for every parcel so development team maximizes the BIPOC share of planned contracting and construction jobs.</li> <li>Develop partnerships with already existing black owned businesses or organizations who work with BIPOC communities to provide leadership, entrepreneurship, educational training &amp; career opportunities.</li> </ul>	<p><b>9/2/20 CPC</b></p> <p><b>10/28/20 CPC</b></p> <p><b>Draft Coord. Plan (pages 87-90)</b></p>

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	<p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Developer will appoint an advisory task force with Community representation to meet with the developer and inform selection of Community Entity and development of Comprehensive Strategy between the end of the CPC meetings and selection of the Community Entity.</li> </ul> <p><b>Suggested addition to Draft Coordinated Plan:</b> Incorporate this recommendation and a potential timeframe as part of the implementation section for Hub.</p>	
<b>RESIDENTIAL UNITS</b>		
<p>1. Does the Development’s team strategy of creating an intentional Mixed Income community open to a wide variety of demographics satisfy the vision for the project?</p>	<p><b>RECOMMENDATION MADE</b></p> <ul style="list-style-type: none"> <li>Phase 1 should have affordability levels in the first phase of the development to be attainable for current Northside Residents, with at least 65% of the units affordable to those with household incomes at or below 50% of the Area Median Income and 33% affordable to incomes between 50-70% AMI.</li> </ul> <p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Provide senior housing, either in the form of affordable senior rental or cooperative housing</li> <li>Provide home ownership opportunities that are affordable to current Northside residents in every development</li> <li>Affordability strategy for Phase II parcels would be determined following review of impacts of Phase I.</li> </ul>	<p><b>7/22/20 CPC</b></p> <p><b>Draft Coord. Plan (pages 82-86)</b></p> <p><b>11/4/20 CPC</b></p>

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	<p><b>Suggested addition to Draft Coordinated Plan:</b> New section on Anti-Gentrification and Anti-Displacement strategies proposed to reflect 1/13/21 discussion and motion.</p>	
<p>2. What is the right timing and phasing for the housing developments?</p>	<p><b>DIRECTION PROVIDED</b> Phase 1 includes parcels 1B and 6A. The development team is seeking to obtain funding for both projects simultaneously in order to address the housing crisis as quickly as possible. Phase 2 will include parcel 1A and 7.</p>	<p>7/22/20 CPC  Draft Coord. Plan Community Values Section  11/4/20 CPC</p>
<p>3. What is the appropriate size &amp; general design for the River Housing Parcels?</p>	<p><b>RECOMMENDATION MADE</b> Scenario 4 includes a medium density housing design for parcels 1A and 1B which will require a conditional use permit to allow for an increase in building height in the Critical Area Overlay and Shoreland Overlay Districts.  Support advocating for a conditional use permit to exceed the heights currently in the shoreland overlay and critical area overlay district to accommodate additional affordable housing for parcels 1A, 1B and 6A.</p>	<p>Draft Coord. Plan (page 82)  2/22/20 CPC Design Day  2/22/20 Dot Voting Posters  11/14/20 CPC</p>
<p>4. What is the appropriate size &amp; general design for the Dowling housing parcels?</p>	<p><b>RECOMMENDATION MADE</b> During the Design Day, the CPC recommended that Parcel 6A provide medium density workforce housing with four levels of apartments above a parking ramp. Ground floor active commercial uses are planned for the first floor. This would</p>	<p>2/22/20 CPC Design Day  2/22/20 Dot Voting Posters</p>

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	<p>require a Conditional Use Permit to allow for an increase in building height in the Critical Area Overlay District.</p> <p>Support advocating for a conditional use permit to exceed the heights currently in the shoreland overlay and critical area overlay district to accommodate additional affordable housing for parcels 1A, 1B and 6A.</p> <p><b>NEED DIRECTION</b></p> <p>Phase II includes multiple density options for Parcel 7, both medium and high density, supported by a four-story parking ramp as a Gateway building to the site. Exact height of Parcel 7 will be determined based on market conditions and affordability strategy in Phase 2.</p>	<p><b>7/22/20 CPC Options included</b></p> <p><b>11/4/20 CPC</b></p> <p><b>11/14/20 CPC</b></p> <p><b>Draft Coord. Plan (pages 82-84)</b></p>
<p>5. Development of housing preference for area residents</p>	<p><b>NEED DIRECTION</b></p> <ul style="list-style-type: none"> <li>The City will implement the Minneapolis <a href="#">Community Preference Policy</a> for rental and ownership housing</li> <li>Priority Marketing: All housing (rental and ownership) opportunities within the project will be pre-marketed within the priority area</li> </ul> <p><b>Suggested addition to Draft Coordinated Plan: New section on Anti-Gentrification and Anti-Displacement strategies proposed to reflect 1/13/21 discussion and motion</b></p>	<p><b>8/12/20 CPC</b></p> <p><b>Draft Coord. Plan (pages 28, 63-64)</b></p>
<p>6. Ownership structure including potential for community control and/or ownership</p>	<p><b>DIRECTION PROVIDED</b></p> <ul style="list-style-type: none"> <li>Maintain City ownership of land through financeable Ground Leases for all development projects.</li> </ul>	<p><b>9/2/20 CPC</b></p> <p><b>10/28/20 CPC</b></p>

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	<ul style="list-style-type: none"> <li>• Ground lease payments will be held in a specific fund at the City designed to benefit the priority area.</li> <li>• Maintain community role in ownership and management of CPAC through FA+CE structure</li> <li>• Develop a Community Innovation HUB building that will be designed, owned and managed by a community entity</li> <li>• Explore separate ownership of all ground floor commercial space delivered at cost, financed by NMTC and owned and managed by a community entity</li> </ul>	<b>Draft Coord. Plan (pages 73-78)</b>
<b>HOSPITALITY</b>		
Types of hospitality uses preferred, size and general design of building.	<b>RECOMMENDATION MADE</b> CPC recommended that Parcel 7 could potentially include hospitality in the future. Parcel 1B or 6A could include community event space.	<b>2/22/20 CPC Design Day</b>  <b>2/22/20 Dot Voting Posters</b>